

SECRET

10 June 1966

Lt. General Marshall S. Carter, USA  
Director  
National Security Agency  
Ft. Meade, Maryland

Dear Pat:

Thank you for your letter of 26 May concerning the terms of reference for [ ] as my China Intelligence Activities Coordinator (CIAC).

[ ] role, as you point out, is to assist me in carrying out my responsibility for making sure that the efforts and resources of the community are fully coordinated and represent to the greatest degree possible a concerted effort. In performing this function he, of course, assumes no management functions or command authority. He will continue to work through established channels in accordance with the approved terms of reference for his activity.

[ ] is concerned with the totality of our intelligence effort against Communist China and his responsibility is not in fact limited to consideration of collection activities only. His recommendations will be based upon information as well as advice from the representatives on the group designated to work with him, based upon their individual expertise as well as collective judgments. He is, however, acting as my staff officer and personal representative and not in a committee capacity. I am interested in effecting any possible improvements in the over-all effectiveness of intelligence coverage of China. I expect [ ] to assist me in identifying gaps or overlaps in this coverage and will look to him for advice as to how existing programs might be strengthened and whether new or expanded effort is desirable.

SECRET

I believe that the foregoing is generally consistent with the views expressed in the next to last paragraph of your letter. If you wish, however, I should be very glad to schedule the matter for discussion by USIB.

Sincerely,

" /s/

Red

W. F. Raborn  
Director

D/DCI/NIPE (JAWBROSS:ag/8/10/66)

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